

Outcomes-Based Governance

Edition: 1st Edition
Publication date: 2020
Author/Editors: King, M Ajogwu, F
ISBN: 9781485135685
Format: Soft Cover
Number of Pages: 220
Retail price: R452.00 (incl. VAT, excl. delivery.)
Website Link: juta.co.za/pdf/28213/



About this Publication:

Corporate governance principles, codes and regulations have developed over the past few years to cater for the challenging realities of a changing world. These advances come in the wake of revelations of weaknesses in organisational leadership and structures, and amid vocal calls for transparency. Corporate governance as a tool for sustainable development of businesses is now more relevant than ever. A recent trend has been to approach corporate governance principles from an 'outcomes based' perspective. This requires businesses to consider the benefits of good governance properly applied and fully achieved.

Outcomes-Based Governance: A Modern Approach to Corporate Governance was written to demystify outcomes-based governance and emerging corporate governance trends. The book also aims to aid their adaptability in emerging economies. The authors, from South Africa and Nigeria, have decades of experience and knowledge to share.

Contents Include:

Chapter 1: Introduction

- Definition of Corporate Governance
- The Essence of Corporate Governance
- Theories of Corporate Governance
- Origin and History of Corporate Governance
- History of Corporate Governance in South Africa
- History and Origin of Corporate Governance in Nigeria
- The Changing Role of the Governing Body in the Governance of Corporate Entities

Chapter 2: Corporate Governance Models: A Comparison

- Anglo-US Model
- The Japanese Model
- The German Model
- Analysis of the Three Models
- Problems of Corporate Governance Models in Emerging Markets

Chapter 3: Emerging Trends in Corporate Governance

- Inclusive Capitalism
- Shift in Focus to Long-Term Sustainability
- Corporate Citizenship
- Integrated Reporting and thinking as Opposed to Siloed Reporting
- Technology Governance
- Evolution Towards Outcomes-Based Governance

Chapter 4: Outcomes-Based Governance

- Definition of Outcomes-Based Corporate Governance
- Understanding the Chapters, Principles and Outcomes of the King IV Code of Corporate Governance 2016
- Fundamental Elements of Outcomes-Based Corporate Governance – the King IV Report on Corporate Governance 2016

Chapter 5: The Role of the Board of Directors

- Composition of the Board of Directors
- Board Committees
- Approaches for Performance Evaluation

Chapter 6: Other Key Officers and Their Roles

- The Company Secretary

Chapter 7: Relationship Management

- Employees Role in Whistleblowing
- Employee Representation at Board Level
- Stakeholder Relationships
- Governance Framework
- Implementing the Framework
- The King IV Practice Note on Group Governance, 2019

Chapter 8: Outcomes-Based Governance in Africa

- Applying Outcomes-Based Governance to Small and Medium-Sized Enterprises
- Applying Outcomes-Based Governance to Emerging Markets

Bibliography

Legislation and Regulations

Nigerian Code of Corporate Governance 2018

Glossary

Index

Of Interest and Benefit to:

- Attorneys
- Advocates
- Corporate legal advisors
- Compliance officers
- Company Secretaries
- Students

- Lecturers
- International: Nigeria and other African countries developing governance guidelines